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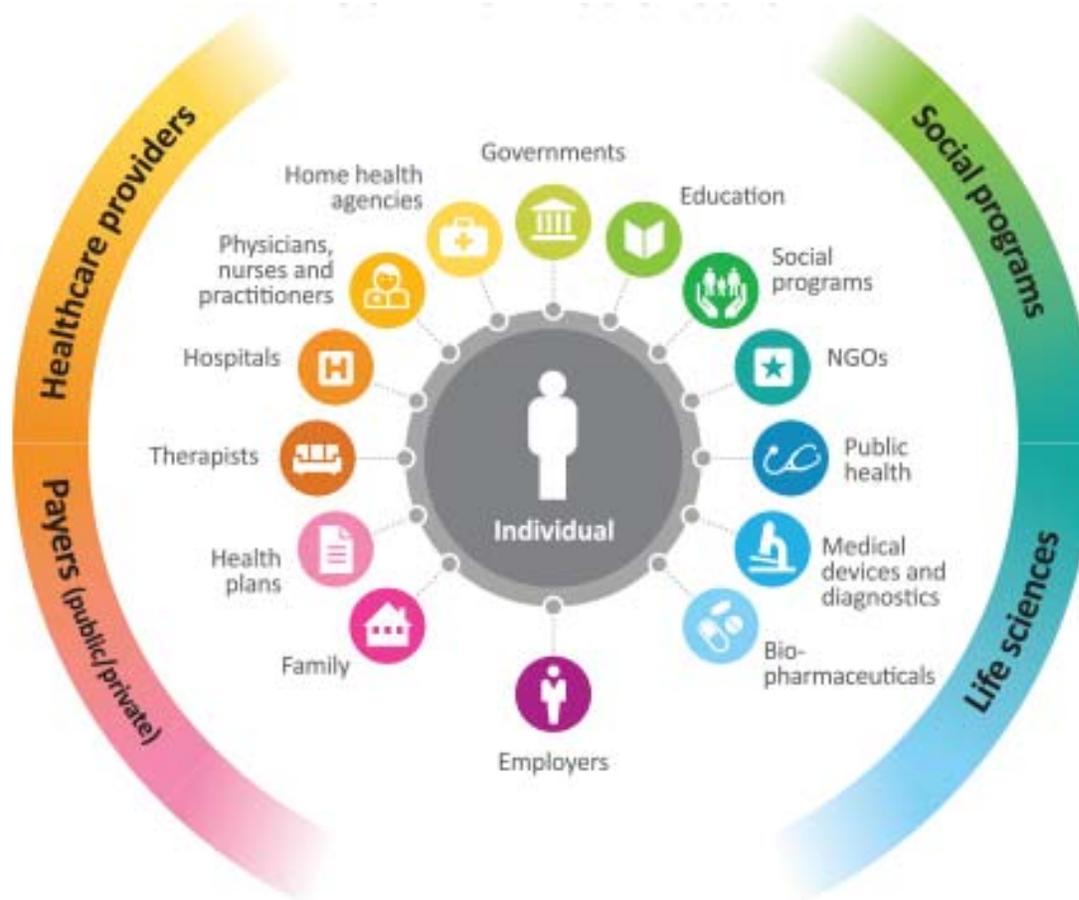
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# Healthcare Technology Trends





# Complex System With Various Stakeholders



# U.S. Healthcare System At A Glance: What Is Driving The Cost Of Healthcare?



## Aging Population

- Elderly (65+): 45M and growing
- Elderly living alone: 25M
- Over 30% of healthcare spending
- Medicare: \$550B

## Chronic Diseases

- 133M Chronically Ill
- \$0.75 of every \$1.00
- Obesity: 105M
- Hypertension: 124M
- Cardiovascular: 81M
- Asthma: 23M
- OSA: 21M

## Hospital Readmissions

- \$25B cost
- 840K preventable readmissions
- 19.7% of heart attack patients were readmitted
- 24.7% of heart failure patients were readmitted

## Ambulatory Care

- Outpatient Care: \$1T+, \$500B over benchmark
- 1.3B visits per year, of which 70% were for minor issues
- Poor care coordination: \$50B
- Admin. inefficiency: \$200B

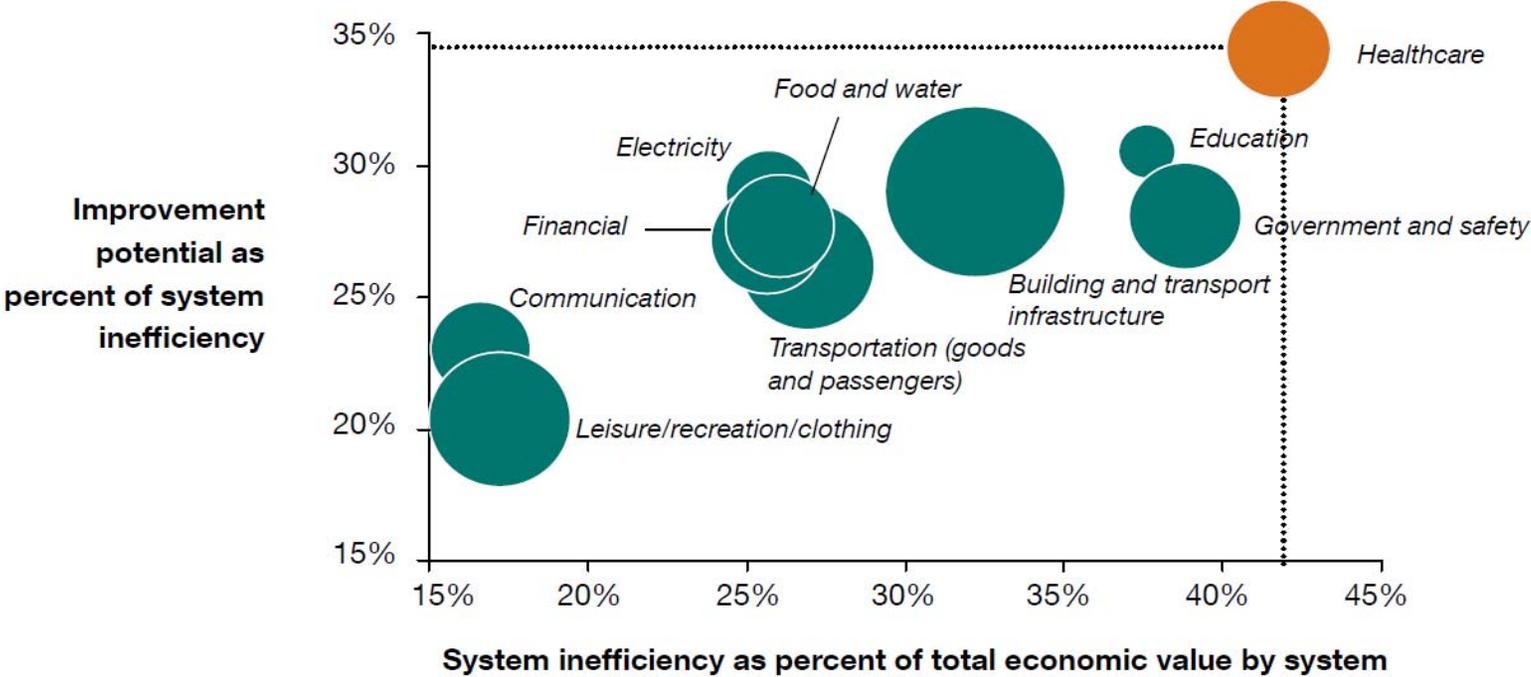
## Medical Mistakes

- Annual cost of measurable medical errors :~\$20 billion
- Preventable infections: \$4B
- Bedsores, ulcers: \$\$3.5B
- Implants, grafts, other: \$2B

## Fraud

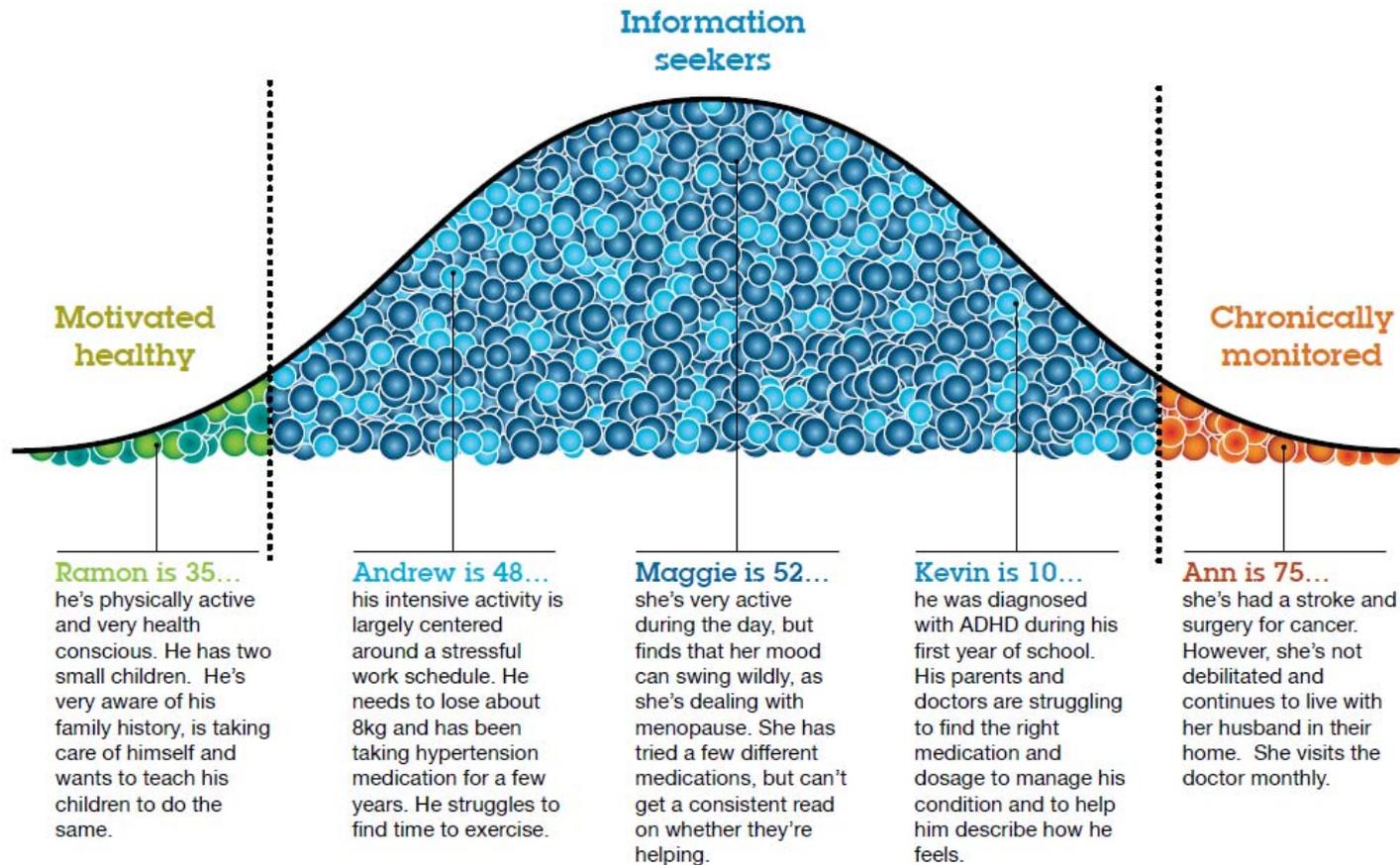
- Fraud and abuse: \$175B
- FBI estimates that HC Fraud costs \$60B/year
- Medicare "improper payments": \$48B

# Healthcare Has The Greatest Technology-Driven Improvement Potential



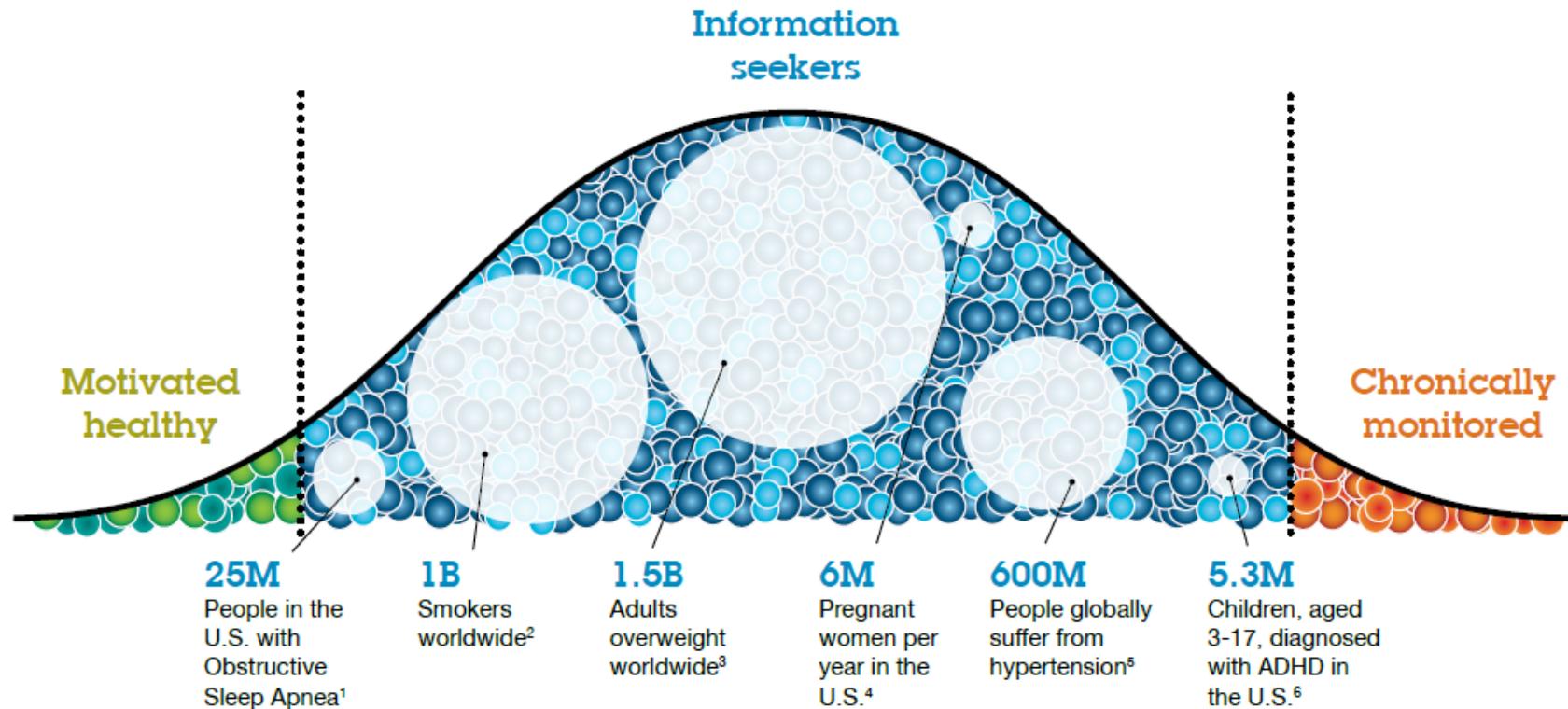
Note: Size of the bubble indicates absolute value of the system (US\$ billion).  
 Sources: "The world's 4 trillion dollar challenge," IBM Institute for Business Value, January 2010.

# There Is Untapped Patient Demand For Information And Services



Source: IBM Institute for Business Value.

# Millions Of Information Hungry Patients Need Assistance In Managing Their Health



Note: Bubble size is illustrative and not to scale. The conditions included in this figure as examples represent only a subset of the overall size of the Information Seeker segment.  
 Source: 1 "SLEEP APNEA IN AMERICA: AN EXAMPLE," <http://www.stanford.edu/~dement/us.html> 2 "Tobacco: Fact sheet N°339," World Health Organization, February 2011, <http://www.who.int/mediacentre/factsheets/fs339/en/index.html> 3 "Obesity and overweight: Fact sheet N°311," World Health Organization, March 2011, <http://www.who.int/mediacentre/factsheets/fs311/en/index.html> 4 "Statistics," American Pregnancy Association, <http://www.americanpregnancy.org/main/statistics.html> 5 "Facts Related to Chronic Diseases," World Health Organization, <http://www.who.int/hpr/gs.fs.chronic.disease.shtml> 6 "FastStats: Attention Deficit Hyperactivity Disorder (ADHD)," Centers for Disease Control and Prevention, <http://www.cdc.gov/nchs/fastats/adhd.htm>.

# Healthcare Technology and Related Services Are Poised For Double-Digit Growth



## Market

### US Healthcare Reform

- U.S. Healthcare spend is \$600-700B above benchmark (\$2.3 trillion vs. \$1.6 trillion based on peer group)
- Healthcare IT remains underinvested (2.5% of HC company OpEx vs. 12.6% in finance)
- Over \$40Billion in government stimulus by end of 2019 to accelerate IT adoption

### Move to Accountable Care

- Increase in patient population (e.g., over 30 Million uninsured, 70Million retiring baby boomers)
- Decrease in clinician population (e.g., provider consolidation, reducing reimbursements)
- Ongoing epidemic and cost issues associated with chronic diseases (60% of US spend)

## Technology

### EHR and Mobility Adoption

- Shift from paper based records and processes to electronic
- Physician and clinician need to have access to information in near real time
- Government pressure for meaningful use certification of EHR solutions
- 297M Phones. 111M Smart Phones

### Cloud and SaaS Acceptance

- Emergence of SaaS based system providers demonstrating significant cost advantage over traditional client-server architecture
- Explosive growth of medical records, images and the need for data analytics
- Over 70% of in-patient settings are small-medium size hospitals with limited IT budget

24% growth in the HIT market over the next 4 years...

Cloud Computing      Big Data Analytics      Payment Systems  
 Data Exchanges      Electronic Records      Video      Storage  
 Gamification      Mobile      Decision Support Tools



# The Promise of Big Data Analytics

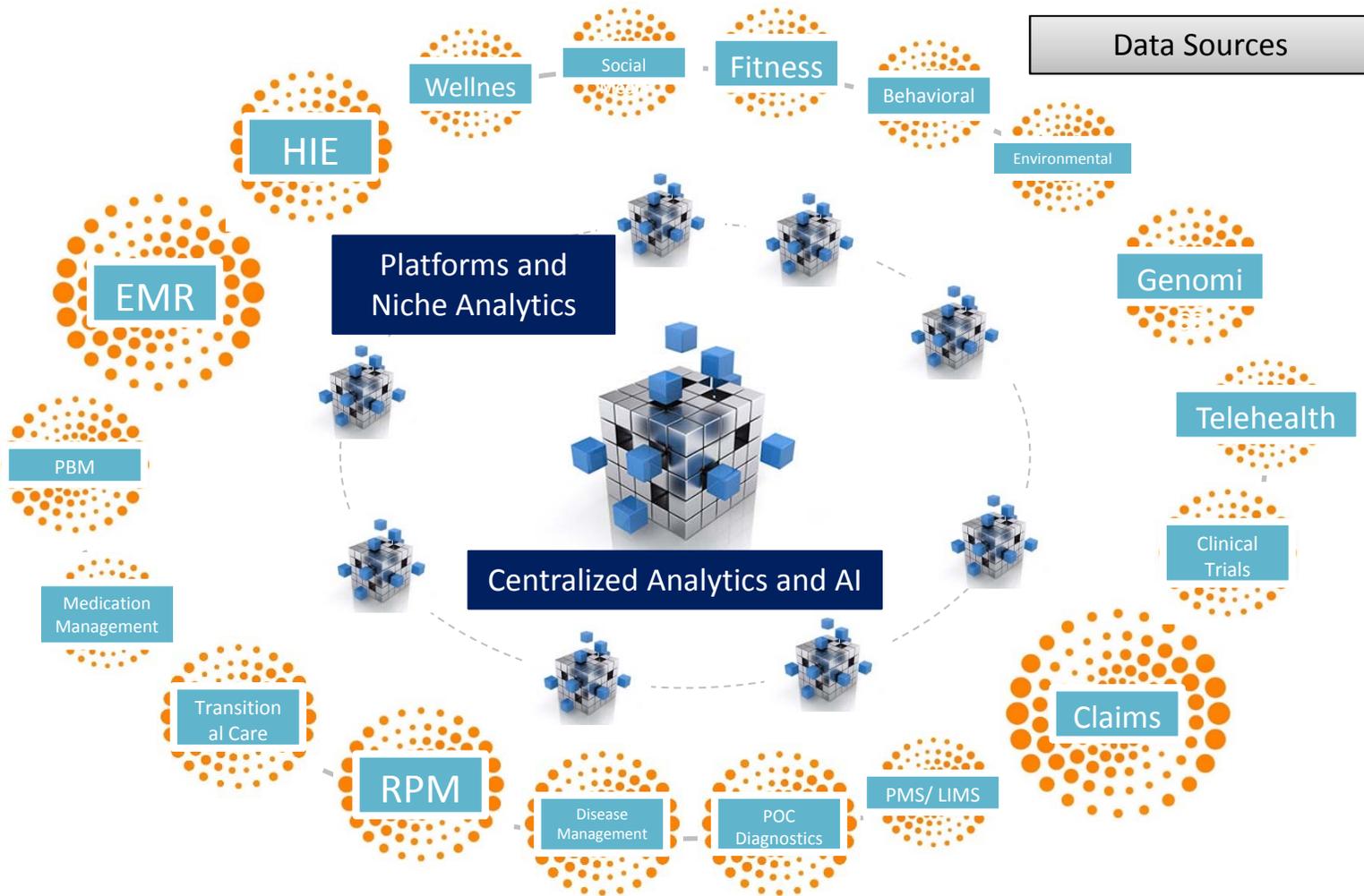
Interconnectedness is the single most important trend emerging over the next 20 years. Companies that enable and empower interconnectedness as well as make sense of the data generated by these connections will be best positioned to capitalize on the disruption now running through the \$5T global healthcare system.

- Welcome to the Matrix: 32 million points of medical care in the U.S. by 2020.
- Consumers playing a greater role in medical decisions.
- The health care system will have over 258 Trillion interconnections by 2020.
- Data includes: EMR, Claims, Trials, Genomics, Sensors, Mobile Phones, Web
- 3M Connected healthcare devices and growing
- 2X increase in mHealth apps 2009-2011
- 15,000 mobile health applications available on 111M U.S. smart phones and 50M tablets
- 5X increase in mHealth app downloads 2013-2016 to hit 142M (Juniper Research 2011)
- 8X increase in fitness and medical wearable devices (M2M) 2012-2017 to hit 170M devices (ABI research)
- 2X announced investments in mHealth 2010-2011, hitting \$500M (MobiHealthnews, 2011)
- Wearable device market is set to grow from \$800M this year to \$1.5B in 2014

**Big Data & Analytics hold potential to resolve current and future confusion in healthcare and create value from terabytes of exponentially growing health information.**



# Healthcare Sensor & Information Ecosystem



# Solutions And Services Vary Across Stakeholders And Reflect Their Needs



Administrator/ Business Manager	Clinical Team	Patients and Caregivers
<b>Integrated Accounts Receivable</b> Identify problematic payers and save time posting payments	<b>Electronic Medical Records System</b> Capture, store, and organize patient health information.	<b>Patient Health Records System</b> Allows patients and caregivers monitor patient health information
<b>Billing &amp; Payroll Processing</b> Save time and increase accuracy during invoicing and payroll processing.	<b>Workflow Management and Analytics</b> Creates, manages, and dynamically adjusts tasks for care team members.	<b>Health Risk Assessment Tools</b> Captures clinical, environmental, and behavioral patient data for analysis
<b>Scheduling &amp; Telephony</b> Increase accuracy and save time by better managing your schedules.	<b>Coordination and Communication</b> Web and mobile tools enabling the care team to work together	<b>Patient Engagement/Behavior Change</b> Education and incentive mechanisms aimed at long-term behavior change.
<b>Inventory Management &amp; Logistics</b> Increase medical equipment and supplies delivery efficiency.	<b>Patient Population Analytics</b> Performs patient stratification by risk and resource allocation.	<b>Remote Patient Monitoring</b> Captures qualitative and quantitative patient data; condition specific tools
<b>Client &amp; Caregiver Management</b> Increase services by better building client and caregiver relationships.	<b>Telemedicine capabilities</b> Enables clinician-patient interaction using mobile and video technologies.	<b>Remote Diagnostics and Testing</b> Check-ups, screening, and diagnostic procedures at the point of care.

# Healthcare Stakeholders: Vision For The Future



Patients	Physicians	Providers
<ul style="list-style-type: none"> <li>• Patients are more engaged and educated about their health than ever; they are always “plugged in” into their health and fitness ecosystem and are using the following technologies to engage:               <ul style="list-style-type: none"> <li>• Mobile health applications</li> <li>• Applications in cars, TVs, consoles</li> <li>• Social media</li> <li>• Consumer health and fitness portable and wearable devices</li> <li>• Home testing</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Access to healthcare professionals is widespread and universal through the use of video technologies on phones, tablets, TVs, and specialized end-points coupled with connected medical sensors</li> <li>• Majority of GP/PCP visits are conducted remotely using a secure video client with increased CDS and AI support; Physicians increasingly shift towards various specialties</li> </ul>	<ul style="list-style-type: none"> <li>• Personalized healthcare with extended use of genomics, DNA modification, proteomics, metabolomics</li> <li>• Medical offices are using multilingual front office patient check-in solutions</li> <li>• Physicians and Payers are able to prescribe and monitor mobile health applications to patients/members</li> <li>• Home automation and smart medical home technologies are commonplace including remote patient monitoring and independent living technologies</li> </ul>
Payers	Pharma	Tech
<ul style="list-style-type: none"> <li>• Health Plans and Healthcare Providers work together to close the information loop on outcomes and expenditures to optimize therapy and prevention techniques</li> <li>• Payers are increasingly focused on reimbursing and promoting preventative programs and predictive analytics to manage costs and reduce hospitalizations</li> <li>• Healthcare payments are simplified using technology; middlemen are eliminated</li> <li>• Health Insurance Exchanges working across state lines</li> </ul>	<ul style="list-style-type: none"> <li>• Pharmaceutical companies are shifting to “own a disease” strategy that includes diagnostic, therapy, and monitoring solutions including the use of mobile applications and connected devices</li> <li>• Companion diagnostics/therapy driven by genomic data</li> <li>• Clinical trial recruitment and execution is performed through social media and the use of mobile applications, connected medical devices, and video conferencing</li> </ul>	<ul style="list-style-type: none"> <li>• Ubiquitous access and transfer of electronic medical records and images on the cloud</li> <li>• Exponential growth of medical information storage capacity in HIPAA-compliant environment</li> <li>• Advanced Clinical Decision Support and Artificial Clinical Intelligence driven by big data analysis</li> <li>• Single communication protocol/standard for all connected devices</li> <li>• Ultra high bandwidth networks to support health information exchanges</li> </ul>